



Infante Sano

Latin American Maternal & Newborn Health Initiative



## 2008 Annual Report

*Get Involved. Inspire Change.  
Involúcrate. Sé parte del cambio.*



# From the Executive Director's Desk

Sarah K. Henry, MPH

Dear Friends,

Recently I asked my 89 year-old grandmother what she considered to be her greatest accomplishment in life, and she replied, "being a mother". There are many milestones that we count as accomplishments, but very few compare with granny's logic; motherhood is one of the most important accomplishments in many women's lives.

What does this mean in a global context where women and children continue to die at astounding rates with little or no attention to the issue? I recently revisited the statistics and was shocked when I broke the numbers into something more tangible. *Every day 1,500 women die from complications during pregnancy or birth.* Worldwide, we are losing one mother every minute of every day. Even more shocking is the fact that *10,000 babies die every day during the newborn period before ever making it through the first crucial month of life.* That translates into 10,000 mothers, every day, who are mourning the loss of one of their greatest accomplishments; a tragedy of epic proportions. We at Infante Sano believe that in this tragedy exists an opportunity to make a significant difference in the lives of millions of families.

Evidence shows that a majority of maternal and newborn deaths can be prevented with access to good quality care. Our programs addresses many of the critical issues necessary to provide mothers and newborns with the quality care that they deserve. Our model's success relies on our ability to improve upon existing healthcare infrastructure by partnering strategically with local communities, like-minded non-profit organizations, and governments. We build local capacity through targeted training programs, providing necessary medical equipment, and improving data collection systems. Over the past year we have seen exciting advancements, thanks to our dedicated team of professionals and volunteers.

2008 was an incredible year of growth for Infante Sano. Infante Sano's achievements over the past year: our rapidly developing programs, expansion of the number locations we serve, the amount of capital raised, and the addition of full-time professional staff in Boston; are all indicators of our success. We started off 2008 depending heavily on the talents of many volunteers to lead the organization. Due to our expansion and the success of our programs we had the opportunity to bring on three new tremendously talented staff members.

Chris Daniel replaced Ben Downs, whose talents, compassion, generosity and humor have taken Infante Sano so far, as Chief Operating Officer. Chris joined us from the Rhode Island Department of Health, bringing 10 years of management experience from the international humanitarian sector to Infante Sano. Chris began as a Peace Corps Volunteer in Cameroon and subsequently served in multiple leadership roles with Catholic Relief Services throughout Africa, South Asia, and Latin America and the Caribbean



## Leaders at Nuestra Señora de Regla Hospital in Baní -

Dr. Paredes, OB/GYN; Sarah Henry, IS Executive Director; Dr. Garcia, OB/GYN and IS Staff; and Dr. Soto, Hospital Director

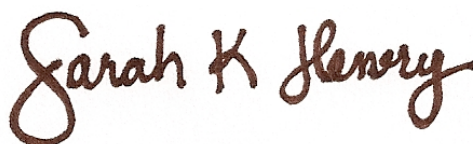


often responding to natural and manmade disasters in countries such as Belize, Democratic Republic of Congo, Liberia, Pakistan, Sierra Leone, and Haiti.

Christa Thoeresz, who set the tone and style of our successful communications program and added spirit, warmth, humor and vitality to Infante Sano's culture, decided to turn more of her energy to her longstanding love of empowering children through sports and cultural exchange. Jacquelyn Caglia was hired to replace Christa as our Director of Development & Communications. Jacquelyn came to Infante Sano with a wealth of expertise and experience. Jacquelyn is a returned Peace Corps Volunteer, who served in rural Dominican Republic. Jacque has held various positions focused on local and international health including several years researching how race, ethnicity, language and culture affect health. Jacque also brought to Infante Sano vast experience in grant writing, and a wonderful sense of humor.

Last but definitely not least, is the addition of Raphaela Oliveira as our new Office Manager. Raphaela was born in Rio De Janeiro, Brazil, raised in New York City, and has lived in Boston since 2003. She brings years of experience in office management and accounting, as well as, her fluency in English, Spanish, and Portuguese to Infante Sano. We are delighted and honored to count each and every one of them as part of our headquarters team.

At Infante Sano we feel fortunate to have a team that is remarkably dedicated, diverse, and entrepreneurial. We take pride in being an organization that appropriately leverages our resources and stretches every dollar to continue to deliver high quality programs to as many mothers and newborns as we can. We continue to depend on the incredible generosity of our supporters, and are ramping up our efforts to increase support from foundations, and kickstart grassroots campaigns. We are grateful for all your support and hope to continue to be your philanthropic choice in 2009.



Sarah K. Henry  
Executive Director

## Board of Directors

**Bill Haney**  
President & Cofounder

**Kim Wilson, MD, MPH**  
Medical Director & Cofounder

**Ben Downs**  
Founding Board Member

**Maura McCarthy**  
Founding Board Member

## US-Based Staff

**Sarah Henry, MPH**  
Executive Director

**Christopher Daniel, MA**  
Chief Operating Officer

**Raphaela Oliveira**  
Office Manager

**Rachel Breman, MSN, MPH, RN**  
Program Technical Advisor

**Jacquelyn Caglia, MPH**  
Director Development & Communications





# A Letter from Infante Sano's President

**Bill Haney**

The premise of Infante Sano was and remains simple. Bring training and supplies from North America to catalyze sweeping change in existing hospitals and clinics. Introduce what has already been proven to work to elevate the quality of services provided to women and children. Be culturally sensitive. Partner wisely. Establish local sustainability and move forward.

Since inception, we have reached over 35,000 mothers and children through our pilot programs in five hospitals and clinics in the Dominican Republic. We have shipped close to \$2M in medical equipment and supplies, trained over 700 healthcare professionals and signed partnership agreements with the regional and national ministries of health. Daily, we are improving the quality of healthcare services and strengthening local skills, training and capacity to respond to community needs. What began as an idea has grown into a fledgling organization poised for expansion, ready to improve the health and well-being of as many women, children and newborns as possible. And none of this would be possible without your help.

This year, Infante Sano further refined its interventions and strengthened its team behind the scenes. Under Sarah Henry's capable leadership, we have built our headquarters team of individuals able to take our organization to the next level. We have made key changes within our field office in the Dominican Republic to strengthen our programs and added more dedicated staff to our team with the addition of our fifth site, Juan Pablo Pina Hospital in San Cristobal.

I had the pleasure of visiting our partner sites in the DR in November 2008 with several carefully chosen friends and supporters---some seeing our programs for the first time, others who have been part of Infante Sano's first visits. What amazed me on this recent trip was not the changes to infrastructure and training improvements we have been making, but the transformation in people that our work is catalyzing. Nurses who were disempowered and disengaged were now empowered and presenting on data and changes at their hospital. Doctors who were not consistently coming to work now show up every day. Communities of disenfranchised people who were desperate for change see themselves and their neighbors as the leaders able to bring about sustainable, grassroots changes and advocate for a better future for their communities. These are the truly inspiring outcomes of Infante Sano's work; our deep commitment to making our programs sustainable and our investment in the people who will remain advocates long after we are gone.

We hope that these changes and our progress inspire you to get involved and be a part of our work. If you've been supporting us, please accept my deepest thanks. If you have ideas as to how we can improve our programs and garner more support, please contact us. We welcome your ideas and your help.

Yours, Bill







# Investing in Health for the World's Mothers and Children

Kim A. Wilson, MD, MPH



While we are all affected by the changing economic climate, the impact on the world's most vulnerable populations is the most devastating, especially for women and infants. During the last decade, the world has made some progress towards improving maternal and infant survival. We know now more than ever about what services are effective, and global groups are coming together to begin delivering these essential services. For the first time in history, the number of mothers and children dying each year has dropped below 10 million. Yet, these remarkable gains are just a beginning and will be all too easily lost without an ongoing commitment to the world's mothers and infants. We still have far to come:

- Globally, over half a million women and over three million newborns continue to die from complications of pregnancy and childbirth; **a majority of these deaths are preventable.**
- Most basic effective health services are still only reaching less than half of the world's mothers and newborns.
- In Latin America and the Caribbean, more women and infants are able to access healthcare, but their care is not always delivered safely or effectively, limiting reductions in mortality and morbidity.
- When women seek hospital care during childbirth, poor quality of services often results in unsafe deliveries and unnecessary procedures, with life-threatening complications from bleeding and infection.
- Too many newborns are born too early or too small, suffering lifelong complications in health and development.
- Many women do not receive simple preventative interventions, such as prenatal screenings, HIV testing and medication to prevent mother to child transmission of HIV/AIDS.

A pediatrician at Children's Hospital Boston and Harvard Medical School, **Dr. Kim Wilson** is Infante Sano's Medical Director and co-founder. Since graduating from Harvard's Medical School and School of Public Health, her experience includes a long history of providing healthcare and developing health programs for underserved and immigrant populations.





Kim Wilson & Rachel Breman

Some of these challenges are complex and systemic, others have simple solutions. As we enter our 4<sup>th</sup> year at Infante Sano, I am truly proud of our efforts to tackle these issues across the spectrum with commitment and creativity.

In 2008, we brought together US and Dominican health experts to guide our efforts and translate knowledge into effective action. At our partner hospitals, we are seeing a real improvement in the healthcare delivered, and we continue to build local capacity through training. We are partnering with the government and others to more efficiently disseminate our health protocols and programs.

We are fortunate to have been pointed in the right direction by many accomplished advisors and generous contributions of volunteer clinical and training support over the last couple of years. We will continue to seek your advice and put you to work toward our ultimate goal of having a broad impact of improving the health of mothers and infants and making an investment in improving the overall health, well-being and development of the communities where we work. Many thanks!

Kim

A special thanks to **Rachel Breman** for continuing to drive the success of our programs in the Dominican Republic as our lead technical advisor working in partnership with our local team.

And our deepest thanks to **Dr. Marikim Bunnell**, our volunteer Obstetrician from Brigham & Women's Hospital. Marikim has dedicated her time and energy to improving the quality of our maternal programs and spent hours training our staff in the DR.

## Consultants & Volunteers

**Anne Hansen, MD**

Neonatologist, Children's Hospital Boston

**Heather Crouse, MD**

Pediatric Resident, Baylor University

**Karen Sadler, MD**

Pediatrician, Massachusetts General Hospital

**Luz Maria Davila, RN, BSN**

Neonatal Intensive Care Nurse, Children's Hospital Boston

**Marikim Bunnell, MD**

Obstetrician, Brigham & Women's Hospital

**Sophy Rodriguez, RN, BSN**

Neonatal Intensive Care Nurse, Children's Hospital Boston

**Lorianne Boa, RN, BSN**

Neonatal Intensive Care Nurse, Children's Hospital Boston

**Dominika Seidman**

Medical Student, Harvard Medical School

**Sue Torrey, MD**

Emergency Pediatrics, Children's Hospital Boston







# 2008 Field Update

**Rachel Breman, MSN, MPH, RN and Sara Tolentino, MD**

**2008 was a year of transitions and great successes for our programs.** We provided training to over 700 healthcare professionals in life-saving skills and reached over 35,000 women, newborns and children with our high quality programs. Dr. Sara Tolentino, a beloved Dominican pediatrician, was promoted to lead our work in the DR as Country Director. Under her leadership, our Dominican team has grown and thrived with the addition of Dr. Angel Moya to coordinate community programs and the promotion of the effervescent Yosely Anglada to coordinate our community outreach. Programmatic highlights from 2008 include:

- An intensive two-week training with international expert Dr. Vicente Bataglia from Uruguay, where we trained more than 20 physicians and nurses in the management of labor, identification of danger signs and clinical management of the most typical causes of maternal deaths. This group is now certified as Infante Sano's master trainers and able to train more individuals across the country as part of our effort to ensure that changes are sustainable and knowledge is local.
- A critical training for physicians and nurses, led by Dr. Marikim Bunnell, on how to address hemorrhage and bleeding during pregnancy and the postpartum period, a leading cause of preventable maternal deaths in the DR.
- A collaborative training, with Regional Director of Public Health Dr. Emilton Lopez and IS Volunteer Dr. Marikim Bunnell on maternal and neonatal sepsis, both leading causes of maternal and newborn deaths.
- The delivery of an estimated \$680,000 in equipment and supplies to our partner hospitals, Nuestra Señora de Regla and Francisco Gonzalvo, for an investment of only \$25,000 in shipping fees.

## Baní

In our third year of work at Hospital Nuestra Señora de Regla in Baní, several of the most exciting developments yet have come to fruition. In collaboration with IMEC we delivered an estimated \$680,000 of much-needed equipment including incubators, infant monitors, and new labor beds for \$25,000. This shipment did more than better equip our partner hospital; it catalyzed hospital and regional public health leadership to initiate a complete renovation of the entire hospital, starting with the high-risk pregnancy area!

We continued nurturing the skills of the hospital's staff with neonatal resuscitation and birth readiness activities. A special thanks to Luz Maria Davila, RN and Sophy Rodriguez, RN for their hands-on training on newborn monitors and vital signs.

## La Romana

Hospital Francisco Gonzalvo in La Romana is our fourth program site. We began our partnership here at the end of 2007 with a site assessment and began our intervention full force in March 2008. Working with two on-site champions of change, Nurse Ester Castro and Pediatrician Dr. Yovany Herrera Sánchez, we held our first training on neonatal resuscitation.

With support from IS Volunteer Dr. Heather Crouse, we trained nine key staff in these life-saving techniques, including the Hospital's Director of Medical Interns. As a result, every medical intern at Hospital Francisco Gonzalvo is trained in neonatal resuscitation at the start of their rotation---a shining example of how Infante Sano catalyzes sustainable changes in the places where we work.



Nuestra Señora de Regla staff Dr. Troncoso and Nurse Alta Santana examine a woman preparing to deliver her baby. During her stay at the hospital in 2008, women were given fleece receiving blankets. Each blanket was made by students from The Groton School in Massachusetts.

## San Cristobal

**Juan Pablo Pina Hospital in San Cristobal was our newest site for 2008!**

Juan Pablo Pina is a large regional referral hospital, 30km southwest of Santo Domingo and serves the greater San Cristobal area with a population of 220,000. This partner hospital attends an average of 6,000 deliveries every year, including all high-risk pregnancies for the region.



In February 2008, we conducted our initial needs assessment and learned a great deal about the quality of services provided at Juan Pablo Pina. We identified critical needs in both maternal and neonatal care. In order to begin improving the quality of services, we needed to first establish our team within this partner hospital. We were lucky to find two amazing champions of change at Juan Pablo Pina: Dr. Maria Ortiz, a pediatrician and Mayra Perez, a nurse.

With the help of these unstoppable staff, we held our first training in neonatal resuscitation and followed that up with a week-long training on handling emergencies and complications during birth. Before the end of 2008, we held 13 different training sessions on improved care for mothers and newborns, reaching over 155 participants including both doctors and nurses at Juan Pablo Pina with life-saving technical skills.

We are excited about improving the services that mothers and newborns receive at this major hospital and are off to a great start! We have additional training sessions planned in 2009, as well as the delivery of a shipment of much needed medical equipment and supplies. Thank you for being our partners in improving the quality of healthcare at this site.

## DR-Based Staff

**Sara Tolentino, MD**  
Country Director, DR

**Angel Moya, MD**  
National Program Coordinator

**Altagracia Villar Luna, MD**  
National Training Coordinator

**Josely Anglada**  
Community Coordinator

**Jairo Peña**  
IT Specialist

**Maderlin Puello Tejeda**  
Office Manager

**Victor Peña**  
Driver

**Yakaira Guerrero**  
Administrative Assistant

**Guillermo Garcia, MD**  
OB/GYN, Baní

**Leonidas Altagracia Santana, RN, MPH**  
Implementation Coordinator, Baní

**Juana Joesefina Rodriguez**  
Training Instructor, Baní

**Altagracia Guererro & Kenia Feliz**  
Community Health Workers

**Elisa Tejeda, MD & Josefina Pimentel, MD**  
Rural Physicians





# Community Clinics



Infante Sano operates two primary health clinics in the southwest Dominican Republic. One clinic is colocated at the Fe & Alegria School in El Cruce del Arroyo Hondo ("El Cruce") and the other is placed at the Elizabeth Seton Nutrition Center, a multipurpose community facility in La Saona. El Cruce and La Saona are two of the poorest barrios of Baní and the maternal and newborn services provided through the Infante Sano clinics are the only available health services for many of the rural residents.

In both locations, Infante Sano continues to provide quality care to women of reproductive age and children under five through the dedication and commitment of our local team of doctors and community health workers. **We are ecstatic to report that in 2008, we celebrated our 5,000th patient visit!** We supported 880 women during their pregnancies, ensuring that they had prenatal checkups and were knowledgeable about how to keep themselves and their babies healthy during the critical first hours and days of life. **That is 880 healthy beginnings, of which we are very proud.**



In 2008, our community programming also reached over 1,400 children under five through home visits, clinic check-ups and vaccination campaigns, including our special outreach for newborns during the first critical month of life.



In addition, Infante Sano provided continued leadership and health education to the local health committees and health promoters, assisting them in their efforts to improve the overall health of their communities. Community trainings throughout 2008 focused on building local knowledge and skills to address the basics of newborn and infant health and community wellness, with a particular focus on the adolescent population as a means to train future community leaders. Thank you for your support of our efforts to bring healthcare into people's communities and homes.

Ruth Eunice is 22 years old and lives in El Cruce de Arroyo Hondo. When Ruth first became pregnant in 2008, she wasn't making her prenatal check-ups. Kenia, the community health worker, took notice and went to Ruth's home to check on her. Kenia talked with Ruth about the importance of prenatal checkups for a healthy pregnancy and for her baby. Ruth felt the warmth and attention of the Infante Sano clinic and began visiting the clinic regularly. This was a critical step in providing Ruth the care that she needed when she experienced complications postpartum.

Ruth's baby is now 5 months old, both mother and son are happy and healthy and continue to visit the La Saona clinic for their check-ups!





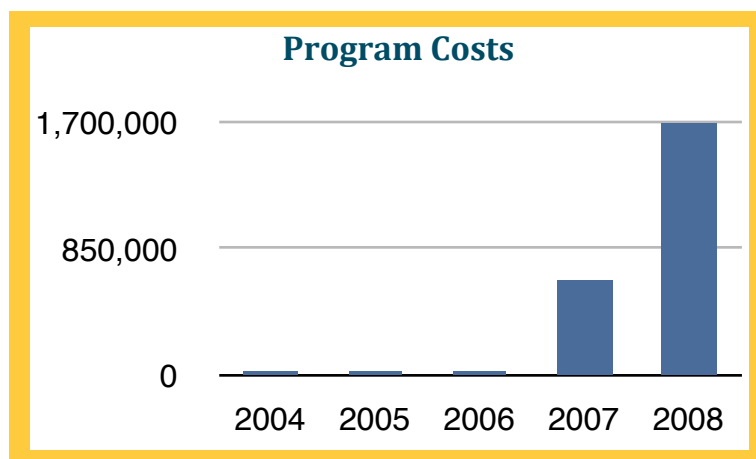
# Financial & Operational Update

Christopher Daniel

Over the course of the last year, Infante Sano's Board of Directors made a decision to transition from a management model that saw its headquarters office staffed primarily by a talented group of part-time volunteers to one staffed by full-time professionals. The Board made this decision as part of a comprehensive investment strategy to ensure Infante Sano's ability to further its noble mission of improving the health and well-being of as many mothers and newborns as possible while promoting long-term institutional viability. As one of the staff members hired during the transition period, I am excited to have become part of such a dynamic team. It's been both a privilege and an honor to have the opportunity to build upon all of the excellent work to date on behalf of mothers and babies.

Implementing programs that help to ensure lasting improvements in the quality of care mothers and newborns receive at our partner facilities takes a lot of hard work, a deep commitment to servant leadership, and especially, your support. Despite the challenging economic circumstances, we want you to know that Infante Sano remains firm in its commitment to improve maternal and neonatal health. We feel confident renewing this commitment because, thanks to the generosity of our growing number of supporters last year, we were able to reach an even greater number of vulnerable moms and babies. To those who provide us funding, vision and volunteer expertise, we could not have done it without you!

Infante Sano's annual operating budget increased from an average of \$30,000 during the developmental years of 2004-2006 to \$650,000 in 2007 and up to \$1.7 million in 2008. This increase in growth came from our largest source of revenue, individual donations. Our Ambassadors, Diplomats and kind donors at every level have made it possible for us to focus on enhancing the financial and administrative systems that allow us to run efficient and effective programs in support of high quality and innovative programs, which are garnering both national and international attention.

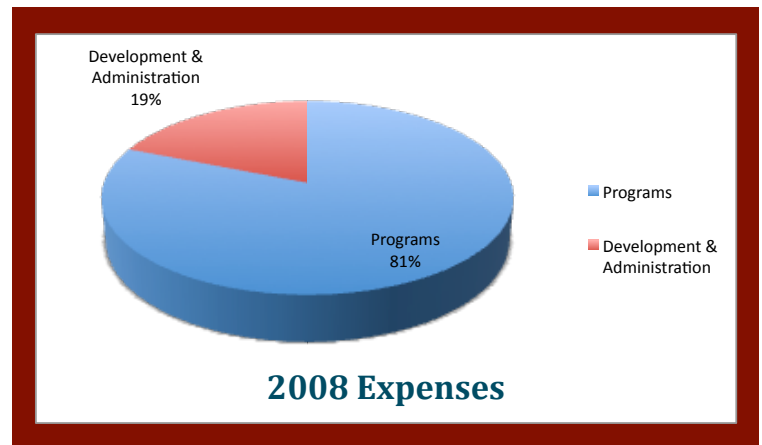


## Infante Sano Financial Statement 2008

|                           |             |
|---------------------------|-------------|
| Cash and Cash Equivalents | \$1,440,288 |
| Interest Income           | \$4,023     |
| Individual Donations      | \$1,194,202 |
| Corporate Donations       | \$22,622    |
| Grant Donations           | \$13,910    |
| In-Kind Donations         | \$739,700   |
| Expenses                  | \$1,000,896 |
| Total Operational Budget  | \$1,760,808 |
| Net Assets, End of Year   | \$412,267   |



We utilized medical expertise provided through Harvard Medical School and other well respected universities and agencies like the US Centers for Disease Control and Prevention (CDC) often provided free of charge to document and evaluate our work guiding implementation strategies that keep ownership where it should be, at the local level. We have spent our donations wisely working in concert with the Dominican Ministry of Health and our local hospital and health center partners to train clinicians, enhance data collection systems and provide essential medical equipment. \$800,000 in cash donations funded our work in three hospitals, and two health clinics, allowing us to promote systemic improvements that save lives. Additionally, we provided \$680,000 in essential medical equipment to our key partner hospital in Bani. For a growing organization that has recently staffed up its headquarters operations we are proud that spending on development and administration remained under 20% of total programming value.



Looking forward we must acknowledge the seriousness of the economic crisis affecting the entire world. Our goal in this situation is to institute cost saving measures everywhere possible without sacrificing programmatic excellence. However, here we also must see opportunity as we know that as bad as the economic downturn has impacted our donors, friends and colleagues in the United States, we know that the poor in Latin America whom we serve have far less coping mechanisms – giving us the opportunity to provide more critical assistance those in need of Infante Sano’s programs.

As we embark on mission in 2009, we see that the future holds many possibilities. This year Infante Sano will seek to broaden and diversify its funding base, particularly through adding new Ambassadors to the roster of our generous contributors, engaging like-minded institutions in partnerships and contracting relationships and furthering institutional relations with the United States and Dominican Governments.

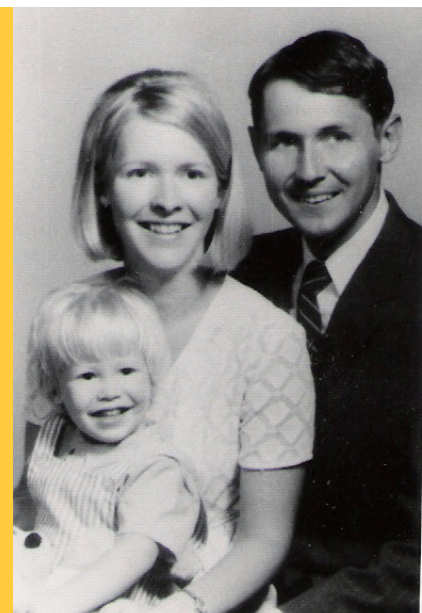
A special note of thanks to Bingham McCutchen, LLP for their pro bono legal services, to Piccerelli, Gilstein & Company, LLP for their accounting guidance and to Lori Joyal for her countless hours of support, encouragement and guidance.

Chris

## The Charlotte Daniel Fund

In 2008, Infante Sano created The Charlotte (Char) Daniel Fund in honor of Chris’ mother and her commitment to social justice and maternal and infant health. Through this fund, Infante Sano is launching the creation of a national award in the Dominican Republic that will be granted in Char’s name on an annual basis to the hospital demonstrating the strongest commitment to improving the quality of services for mothers and newborns. The hospital chosen to receive the Charlotte Daniel “Champions of Change” Award in 2010 will receive national recognition for their work on behalf of women and newborns as well as a plaque and one-time contribution for necessary renovations in the newborn and maternal areas of their facility.

PHOTO: A young Chris Daniel, with his parents Char and Don.





# Development & Communications Update

Jacquelyn Caglia, MPH

2008 was a strong year for Infante Sano's expanding development and communications program. We welcomed many new donors into our giving circles and shared our programs with more people than ever! We received our first two foundation grants in 2008; welcoming support from both the Newman's Own Foundation and the American Academy of Pediatrics. We held our first annual Mother's Day campaign through which individuals can choose to sponsor a safe, clean birth on behalf of their mother or loved one in lieu of typical chocolate or flowers; a campaign we'll be sure to grow in years to come. A majority of our financial support continues to come directly from generous individuals who share our vision of a healthier future for women and children - a group without whom our work would be impossible. Support for our work on behalf of women, children and communities comes in all shapes and sizes from our Diplomats who give a meaningful and reliable monthly contribution of \$25 to our Ambassadors giving at the \$100,000 level and form the core of our support to the kind individuals who open up their homes and hearts to share Infante Sano with their friends and families by hosting events.

I am extremely excited to join the Infante Sano team this year and cannot wait to see what our plans for 2009 bring as we expand our grassroots initiatives and introduce our programs to more individuals, businesses and foundations. Visit us online, in Waltham or come see our programs in action in the Dominican Republic. Please join us! We rely on you for volunteers, donations, creative energy and helping hands. **We are deeply thankful and hope that you will continue to get involved and inspire change.**

Jacque

## Become an Infante Sano Diplomat!

By giving generously of their time, talent and treasure, Infante Sano Diplomats strengthen our programs' capacity to improve maternal and newborn health and spread our message by engaging others in our efforts.

Becoming an Infante Sano Diplomat is easy, just follow these three steps:

- 1 - Sponsor one birth a month for a year (\$25 monthly donation)
- 2 - Activate at least 10 friends to do the same
- 3 - Stay informed about our progress and updates by receiving our e-newsletter



## Join an Infante Sano Giving Circle

- \$25 sponsors a clean, safe birth
- \$300 sponsors a birth a month for an entire year
- \$1,000 sponsors a week's worth of medical training for healthcare workers
- \$2,500 sponsors the cost of supplying medical equipment to resuscitate newborns
- \$5,000 sponsors the cost of supplying medical equipment for a labor and delivery room
- \$10,000 sponsors operational costs for a rural maternal and newborn health clinic for one year
- \$25,000 sponsors the cost of equipping and renovating one hospital or rural clinic

*Infante Sano is a 501(c)(3) nonprofit organization. All gifts are tax deductible.*

**Donate Now Online**  
**[www.infantesano.org](http://www.infantesano.org)**

**Send a Gift in the Mail**  
**Check payable to Infante Sano**





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**Joia S. Mukherjee, MD, MPH**

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Motherhood Initiatives

**Cynthia Stanton, PhD, MPH**

Assistant Professor, Johns Hopkins  
University

**Marcie Tyre**

Scholar, Brandeis University Women's  
Studies Research Center

**Lauren Walters**

Private investor in early stage new media,  
technology, and biotechnology companies

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(781) 894-8050